

IIII FREIGHTWAVES

The #1 Source for Navigating the Freight Markets

Future of Freight Smoky Mountains Mobility Conference October 25, 2023



Daniel Pickett

Chief Technology Officer @ Freight Waves



- B.S. Computer Science, CFA, MBA
- 15 Years Software/Quant in Finance
- 6 Years Supply Chain Data Science & Software
- Freight Data Nerd Before It Was Cool (Pre-COVID)

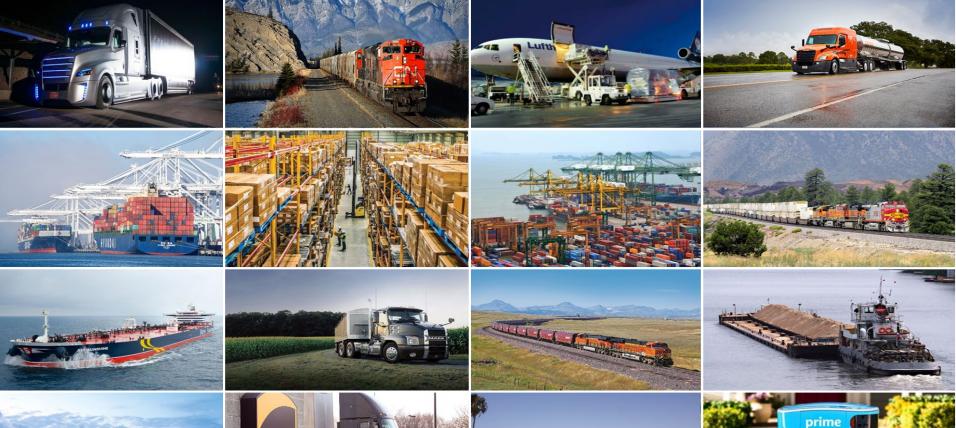
ENABLING INSIGHTS

FreightWaves is the world's leading provider of freight market forecasting, data, news and analysis.

Logistics and supply chain firms depend on FreightWaves for benchmarking, analytics, monitoring and forecasting of pricing, capacity, demand, energy and carbon intelligence.









Shippers





























































Financial Institutions & Consultants







JPMORGAN Chase & Co.

McKinsey &Company

RAYMOND JAMES[®]

SUSQUEHANNA GROWTH EQUITY THE JORDAN COMPANY









Bloomberg









Transportation & Freight Tech Providers

XPOLogistics |

ArcBest

CONVOY

U.S. XPRESS I/

DESC_ARTES



























































A very brief history of North American supply chain (COVID-onward)



Tender Volumes in the time of COVID

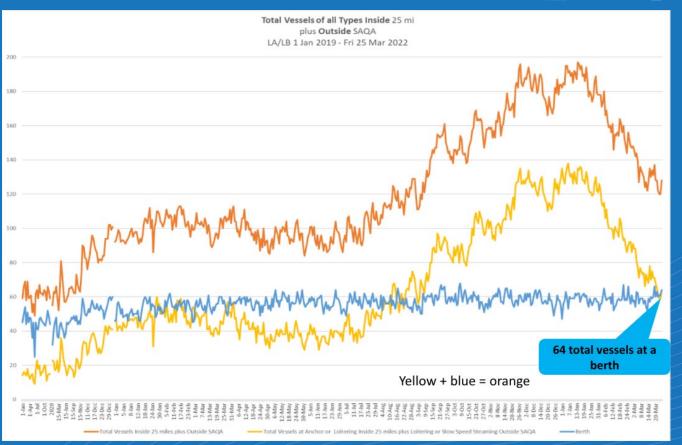






LA/LB Port Congestion

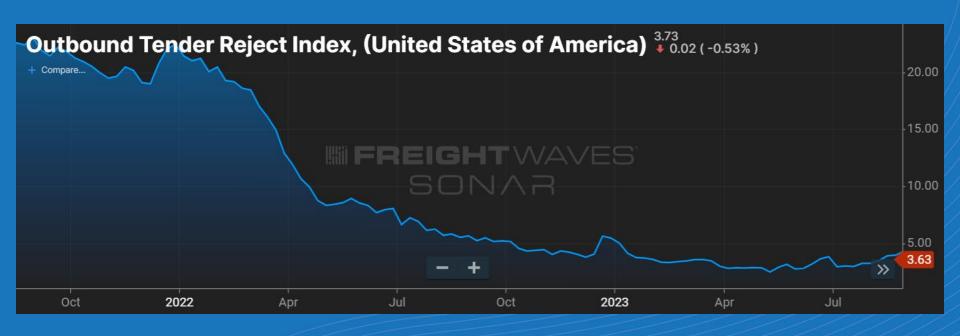






This is the end.... of the stimulus

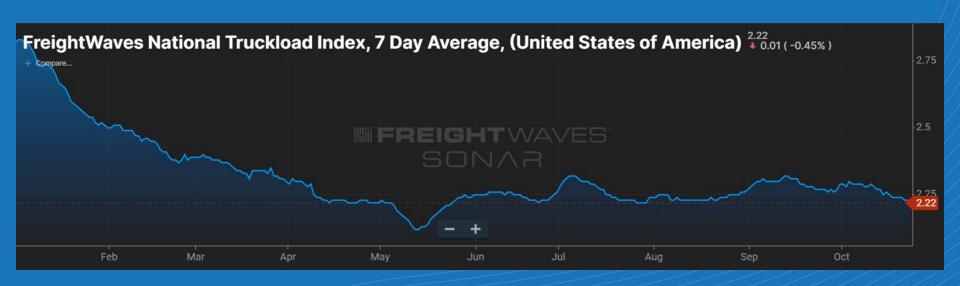






This is the end..... of the stimulus







Casualties of Freight Stag flation









Still Overcapacity for 8-16 months

IIII FREIGHT WAVES





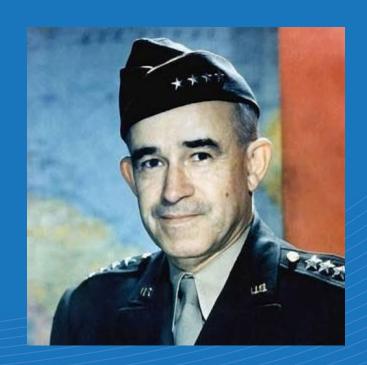
Cybersecurity in Freight



FREIGHTWAVES

"Am a teurs talk strategy, professionals talk logistics."

-U.S. Gen. Om ar Bradley









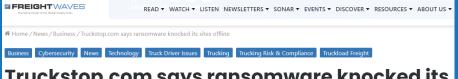
State sponsored attacks on critical infrastructure doubled from 20% to 40% in the last 2 years.

Microsoft Digital Defense Report 2022



Logistics is Critical Infrastructure

FREIGHT WAVES



Truckstop.com says ransomware knocked its sites offline



ESTES

Yesterday we shared a notice regarding an ongoing IT infrastructure outage and can confirm today that this outage appears to be the result of a cyberattack.

While we are unable to share specific details at this time, our terminals and drivers are effectively picking up and delivering freight while we work through this event. We're working as quickly as possible to resolve this issue and to return to business as usual.

We are immensely grateful for the dedication and responsiveness of our more-than-22,000 employees and the way they've banded together to keep serving our customers and each other.

We also extend our appreciation to customers and vendors for their patience and support during a challenging time.

We will continue to share updates with you as we work through this incident.

7:30 AM · Oct 3, 2023













Emissions from Freight



IEA 2022 Em issions by Industry

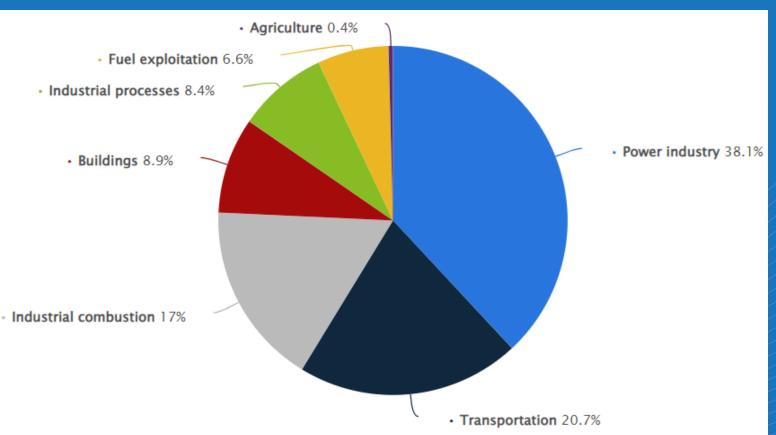
FREIGHTWAVES





IEA 2022 Em issions by Industry

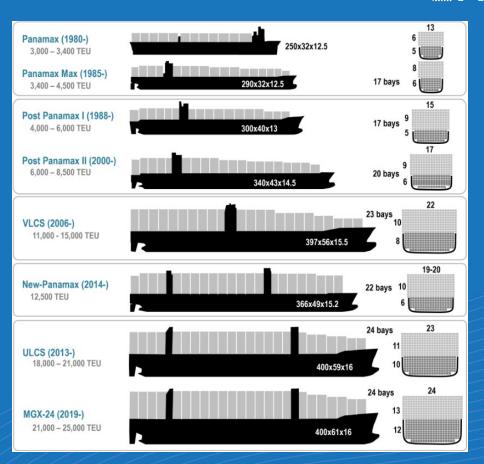
IIII FREIGHT WAVES





The Ever Expanding Container Ship

FREIGHTWAVES





Sometimes the old ways are best

FREIGHTWAVES









READ ▼ WATCH ▼ LISTEN NEWSLETTERS ▼ SONAR ▼ EVENTS ▼ DISCOVER ▼ RESOURCES ▼ ABOUT US ▼

PepsiCo praises Tesla Semi's performance on long-haul, regional loads

PepsiCo said its 21 Class 8 electric Semi trucks have up to 450-mile range



loi Mahoney • Thursday, August 10, 2023





PEPSICO















































What is Pepsi Hauling via Tesla?

FREIGHT WAVES







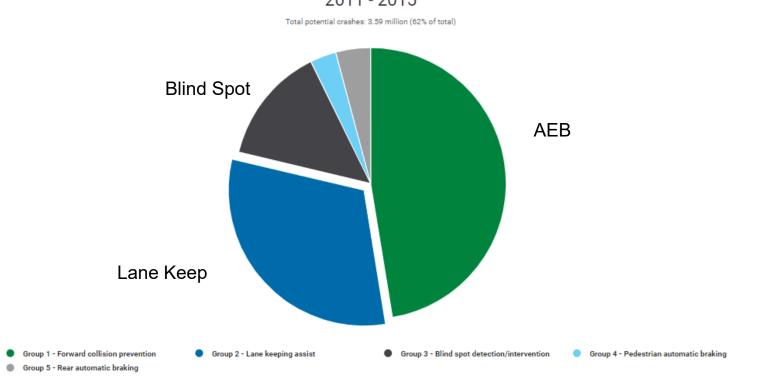
Aadvanced
Driver
Assist
Systems

PassCar Collision Prevention (IIHS 62%)



Annual average number of crashes potentially impacted by advanced driver assistance systems, 2011 - 2015









esla

Tesla Autopilot Is Over 9 Times Safer than Human Drivers in Cars of Other Manufacturers

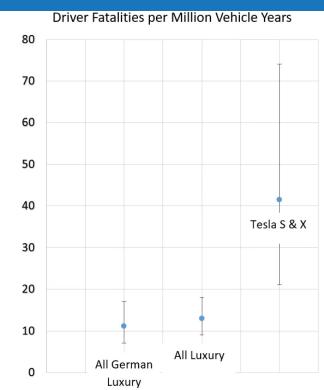
📛 Jan 10, 2023 🔘 By Eva Fox 🗐 3 Commen

Fewer Total Crashes



AutoPilot Fatalities Tell Another Story





Fewer crashes, but more (normalized) fatalities

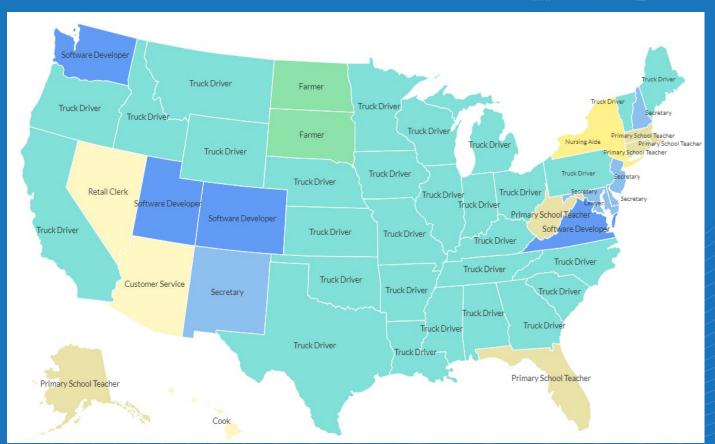
<u>Current State:</u>
Driver Assist = Good
Driver Replace = Unfinished

Tesla's driver mortality rate of 41 per million vehicle years compares extremely unfavorably with the luxury car average of 13 per million and the German luxury car rate of 11 per million. The extended bars on the chart represent 95% confidence intervals.



#1Job in America?

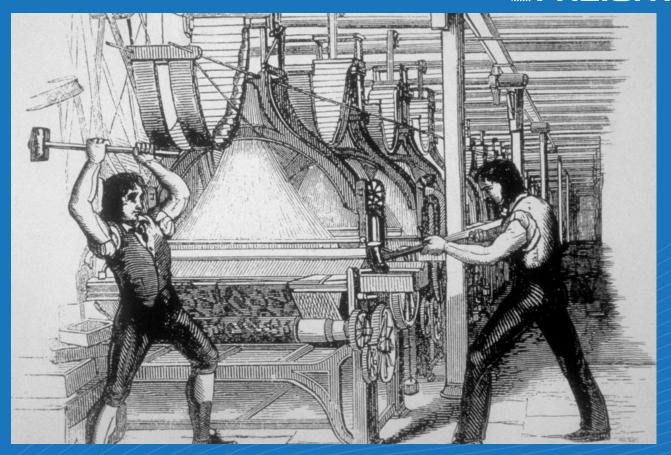
IIII FREIGHT WAVES





Fear Not, Fellow Luddites

FREIGHTWAVES





Technology Revolutions Are Slow



ADAS		Autonomous		
Level 1	Level 2	Level 3	Level 4	Level 5
Driver Assistance	Partial Automation	Conditional Automation	High Automation	Full Automation
Full attention	Feet off	Hands off	Eyes off	Mind off
System capabilities				
Vehicle assists driver through alerts	Vehicle can control speed and lane keeping	Conditional control, informs driver when intervention is needed	Vehicle is in full control with few exceptions	No human occupant needed
		Responsibility		
Driver	Driver / Vehicle	Vehicle / Human backup	Vehicle	Vehicle

1-50 Years for Regularors



Re-shoring



FREIGHTWAVES

Offshoring

Nearshoring

Reshoring

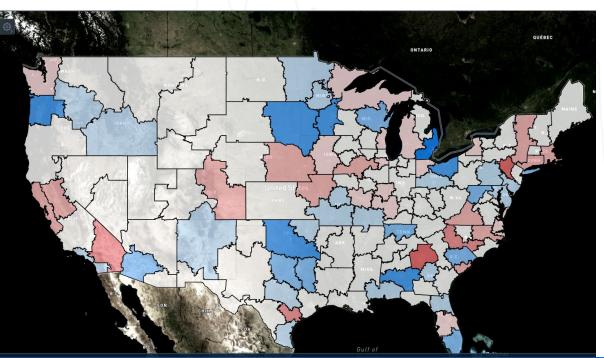






Reshoring Supply Chains

- Blue markets indicate market share growth in truckload demand y/y.
- Border markets (watch out Texas) growing, larger markets (ATL,ONT) diminishing.





Want to Learn More?

FREIGHT WAVES



NOVEMBER 7-9, 2023 • CHATTANOOGA, TN