Electrification Perspectives

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2022 SMMC 'Electrify Everything' Session



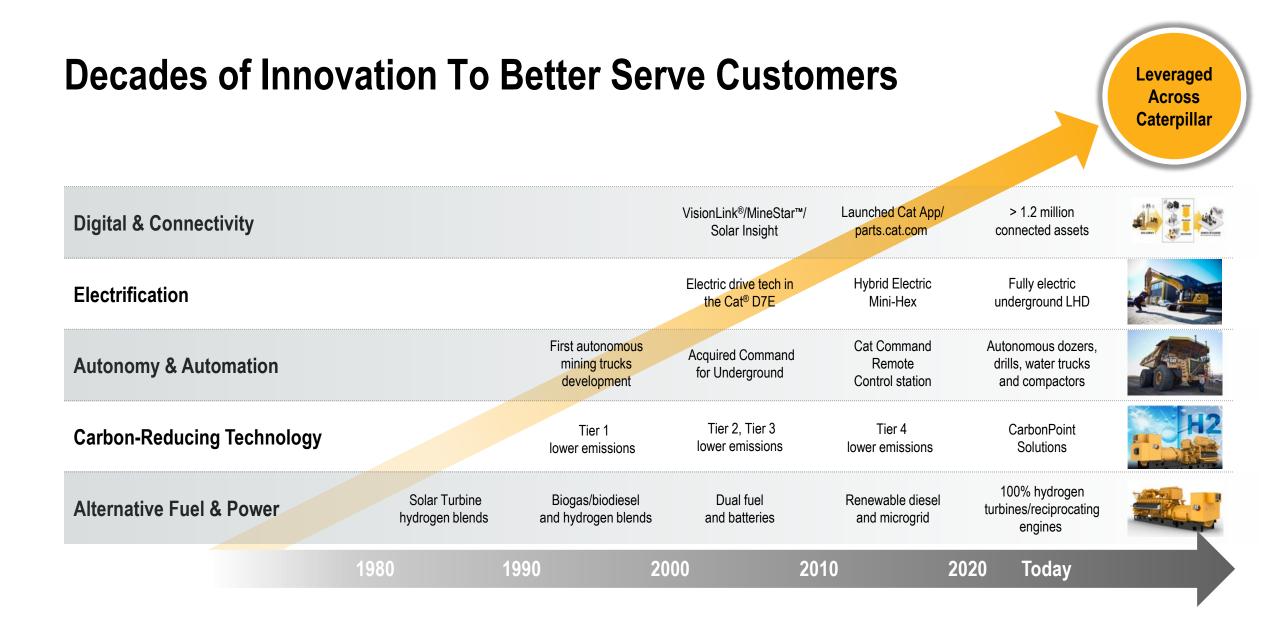
Caterpillar Today

Global Leader for Nearly 100 Years



¹ Includes inter-segment sales. All information as of year-end 2021





CATERPILLAR

Energy Transition-Related Infrastructure Investment

~\$5T¹

potential incremental global spending, 2021-2040

Infrastructure growth related to grid transmission lines, solar power and wind farms, EV charging stations, and other applications

Source: 1) International Energy Agency (IEA), data based on Stated Policies Scenario; IEA (2021), World Energy Outlook 2021, IEA, Paris; IEA (2021), Net Zero by 2050, IEA, Paris: Energy transition-related infrastructure investment includes grids, EV chargers, hydrogen infrastructure, and CO2 transport and storage through 2404. § in trillions



Investing in Lower-Carbon Advanced Power Technology



ESTABLISHED POWER SOURCES

More efficient and fuel-flexible



Low-Carbon Intensity Fuels

Increased use of reduced-carbon options and hydrogen blends

HYBRID & ELECTRIC DRIVE

Established power sources coupled with new technologies



Electric and Hybrid Powertrains

Electric drive transmission with power components



Microgrids

Integrate renewable energy sources into electric power systems

EMERGING POWER SOURCES

Replacing established power sources



Batteries Stored electrical energy



Fuel Cells Renewable hydrogen fuel as a scalable source



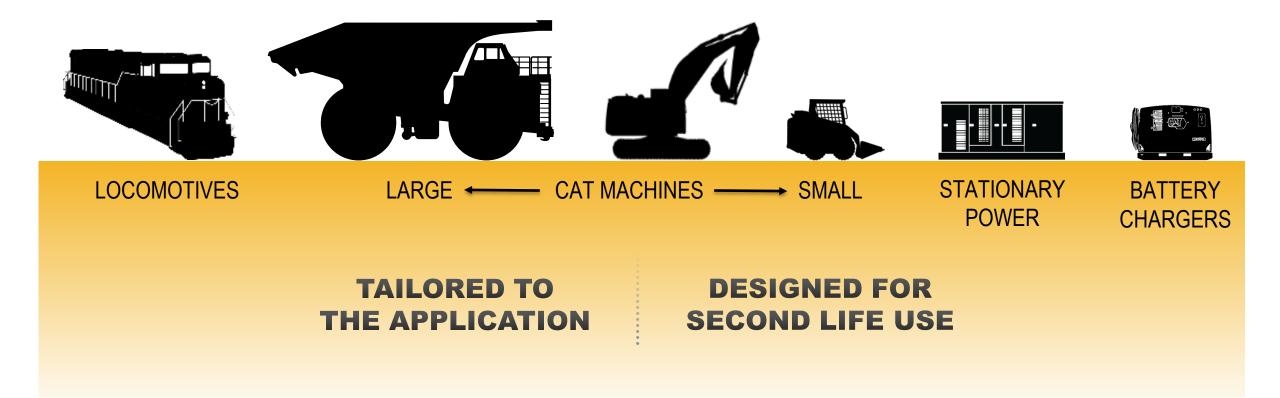
Battery Electric Equipment



PRODUCTS INTRODUCED IN HIGH POWER APPLICATIONS



Electrifying the Product Portfolio





bauma Munich 2022

301.9 mini excavator

Prototypes on display

320 Medium Excavator

906 Compact Wheel Loader

LET'S DO THE WOR



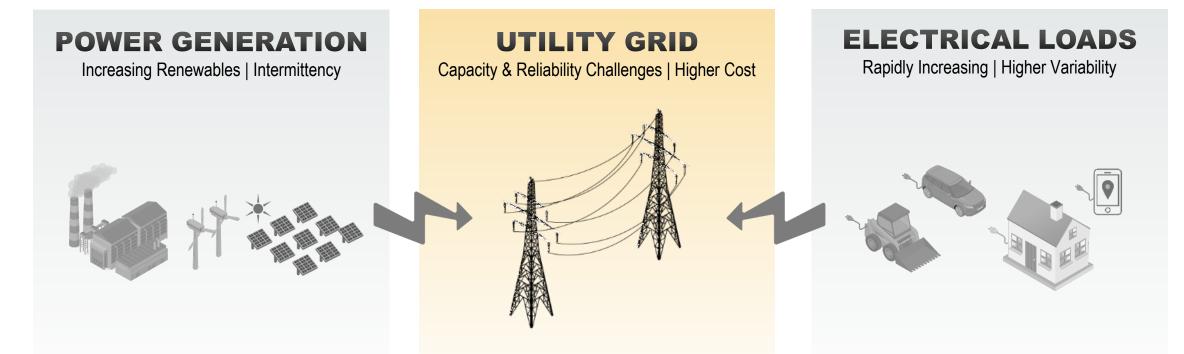


Caterpillar Lithium-Ion Battery





Grid Stability Challenges



Energy Management Is a Critical Enabler to "Electrify Everything"



Site-Level Considerations

POWER ACCESS

Reliability, Peak Load Management

ON-SITE

UTILITY GRID

DISTRIBUTION

Operational Impacts, Energy to Machine vs. Machine to Energy



arge Frequency of Re-Energizing

Time to Charge

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Industry Challenges

- Global supply chain instability
- Battery-electric product value cost, power density, life, thermal management
- Charging infrastructure
- Grid infrastructure, modernization, transmission expansion
- Renewables' reliability, TCO, land use

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